1966

1968
9 Parks

1976
16 Parks and
Facilities

1982
19 Parks and
Facilities

1991
21 Parks and
Facilities

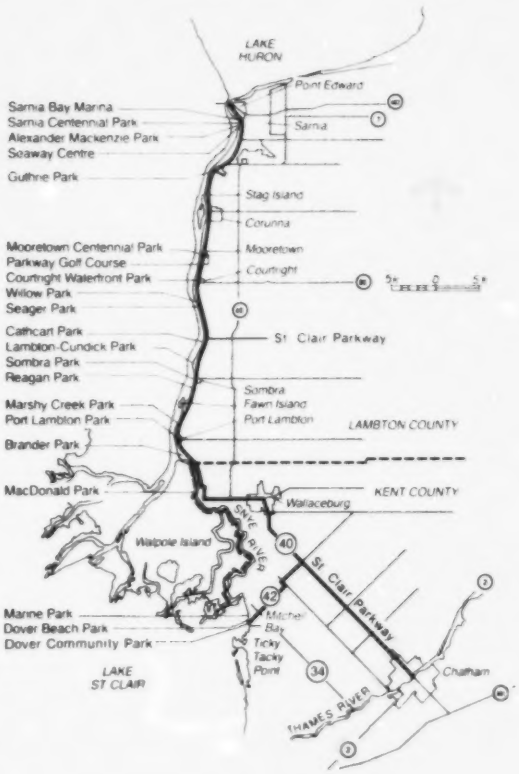
ST. CLAIR PARKWAY COMMISSION

25th ANNIVERSARY YEAR

1966 - 1991

1991 ANNUAL REPORT

93-02707/



- to ensure an interconnecting system of parks using all the environmental characteristics of the region.

- to create a scenic drive following the route corridor (Highway 40) from Pt. Edward to Chatham

- to encourage tourism in the Parkway area

- to maintain close contact with private and public authorities controlling urban development

The Commission recognizes that the trends in recreation are constantly changing; therefore, development programmes are prepared according to need and demand to ensure the most effective results.

CHAIRMAN

H.G. McLean	1966-1970
J.L. Kennedy	1971-1981
D.G. Bailey	1982-1987
J. D. George	1988-1991

MANAGERS

R.V. Brittain	1967-1973
R.F. Harrison	1973-1991

VICE-CHAIRMAN

C.W. Case	1966-1969
J.L. Kennedy	1970
C. Carscallen	1971-1974
D.G. Bailey	1976-1981
J. McCartney	1982-1985
J.D. George	1986-1987
M. Stacey	1989

COMMISSIONERS

P - Provincial S - Sarnia C - Chatham L - Lambton K - Kent

P	W.S. Atkins	1966-76	L	C. Armstrong	1972	L	E. Sharp	1977-78	S	D. Bain	1983-85
P	C. Carscallen	1966-70	K	R. Butler	1972-74	S	M. Brown	1978-81	L	R. Douglas	1983-85
P	J.L. Kennedy	1966-69	S	A.S. Brandt	1973-74	L	J. Dedecker	1978	L	J. Minielly	1983-84
P	J.R. Knox	1966-77	C	S. Siskind	1973-75	L	J. Johnston	1979	L	J. Graham	1985-86
P	C.R. Young	1966-77	L	G. Holbrook	1973-74	L	D. Smith	1979	P	S. Milway	1986
S	R.K. Donahue	1966-70	L	T. Needham	1973-74	L	R. Boyd	1980	S	M. Stark	1986-88
L	G. Branton	1966-69	P	T. Needham	1977-83	L	M. Stacey	1980-81	S	A. Brogden	1986
L	J. Marshall	1966-69	P	D.G. Bailey	1975	P	M. Stacey	1986	L	R. Helps	1986-87
K	R.K. Bellamy	1966-67	S	D. Boushy	1975-76	S	P. O'Brien	1981-82	L	W. DeMars	1987-88
K	R. Metcalfe	1968-71	S	N. Shipley	1975-77	S	P. O'Brien	1989-91	K	L. Clark	1987-88
K	R. Metcalfe	1977-80	L	D. Williams	1975	L	R. MacDonald	1981	P	Y. Shimizu	1988-91
L	S. Campbell	1970	L	W. Boyd	1975-76	K	J. Park	1981	P	J. Johnston	1989-90
L	J. Moran	1970-71	K	G. Jack	1975-76	C	L. O'Rourke	1981-91	L	M.J. Marsh	1989-90
C	T.M. Kingston	1970-73	L	R. Grovier	1976	S	B. Rade	1982-85	L	B. Langstaff	1989-90
S	J.N. Matheson	1971-74	C	G. Newkirk	1976-80	L	J. Dedecker	1982	K	A. Ascott	1990
S	H.B. Turnbull	1971	P	J. McCartney	1977-81	L	R. Whitnall	1982	P	J. Robinson	1991
L	D. Beaton	1972	P	M. Mummery	1977-83	K	R. Graham	1982-86	L	J. McPherson	1991
P	D. Beaton	1982-86	S	J. Kowalyshyn	1977-80	P	J. McPherson	1983-86	L	L. O'Neill	1991
S	M. Saddy	1972	L	K. James	1977	P	L. Johnston	1983-86			

Chairman's Message

Many adjectives can be used to describe 1991 at the St. Clair Parkway Commission. All elicit human emotions when thinking of this organization affectionately referred to locally as the "Parkway".

First would be the "25th Anniversary" celebration. This was a milestone that we proudly recognized with our guests by way of contests and public displays, our political partners at 2 important ceremonies, and our staff at 2 fun-filled events. Everyone involved with the Parkway over the first 25 years can hold their head high with pride. Our regional and tourist guests love our work and we thank one and all for their continued support.

Second would be the "turbulent" market place we found ourselves in. The Parkway does not live in a vacuum. We are susceptible to the economy that exists today and our financial results were not to our liking. Also during 1991, the Commission encountered intense public lobbying over the future of the golf course at Mooretown. A consultant's report on operations is expected to be discussed in public during 1992 to provide direction for the future years.

Third would be the "fond" farewell offered to long time employee and manager Don Harris and the announced retirement of a visionary General Manager of the Parkway for 18 years, Bob Harrison. The guests that came to our facilities and parks everyday benefitted from the FANTASTIC work Bob and his staff have achieved at the Parkway. I can not say enough about the importance of Bob's leadership in our development.

Despite the poor economy, and organizational changes in the next few months ahead, the future for the Commission is very, very bright. We are more responsive to the needs of our regional and tourism guests because we are small and flexible. We are positioned to move quickly in to new recreational areas, like bicycling, and partnership new sites for our region, like Uncle Tom's Cabin. My term as Chairman has been very rewarding, personally. I would like to thank the Province for the opportunity to serve in this capacity and I sincerely applaud the dedication of Commissioners and Staff in making the Parkway all that it is today.

John D. George

1991 Commission

Front L. to R. - M. Stacey (Vice-Chairman), J. George (Chairman)
Back L. to R. - L. O'Neill, A. Brogden, J. McPherson, S. Milway, P. O'Brien, J. Robinson, Y. Shimizu, A. Ascott, R.F. Harrison, (Sec. Treas./Gen. Mgr.)
Absent - L. O'Rourke

Leadership

GENERAL MANAGER
Bob F. Harrison
Announces Retirement

Following the summer of celebrating the 25th Anniversary of the Parkway he loved so much, Bob Harrison announced his retirement from the St. Clair Parkway Commission effective January 1, 1992. Long known to people far and wide as "Mr. Fantastic", Bob was General Manager of the Commission for 18 years, 1973 to 1991. The developments and accomplishments of the St. Clair Parkway Commission are a direct result of his vision and leadership. The esteem the Parkway has today is a result of Bob's stong belief in excellence in all that you do personally and professionally.

A fitting tribute was paid to Bob by long-time work associate and new General Manager of the Commission David Cram at the Janaury 11, 1992 reception in Bob and Barbara Harrison's honour:

"Bob has not just been "The Boss" to those of us who work for the Commission now, or in the past. He has been a friend and confidant. He has been a good listener. He has been a mentor. He has been patient. He has been there to let each of us fall flat on our faces when we know best, and then he stood behind us 100% anyway.

Over the years, the use of the expression "I work for Bob Harrison at the Parkway", has opened many doors, and given all of us instant credibility. Bob Harrison's name, in fact, has become synonymous with the word "Parkway".

A few weeks before Christmas, all of the Parkway Staff took Bob out for lunch to our favourite restaurant in Corunna and as Bob cannot resist an opportunity to say a few words, he left us with some last thoughts. He concluded that talk with a message that the course of what we do at the Parkway is in our hands. I cannot help but think, as we meet here tonight to honour Bob and to wish Barbara and him all our best, that yes, the future is in the hands of our very strong and committed Commission and a dedicated staff. But those hands, because of Bob's 18 years at the Parkway, will have a distinctive Harrison touch."

MARINE PARK
Manager Retires

Mr. Don Harris retired from the St. Clair Parkway, December 1991. For the last 5 years Don has been at Marine Park, first as maintenance man and then the last 3 years as Manager. In total Don worked 18 years for the Parkway.

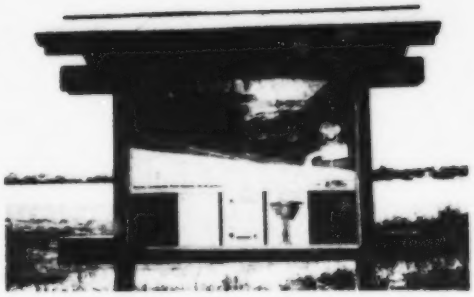
The boaters and campers at Marine Park sincerely appreciated the improvements made and the expansion of the marina basin during Don's tenure as Manager.

Don was the original mechanic at the Parkway and over the years built and maintained many Commission vehicles, buildings and facilities.

Don and wife Jean continue to live in the Mitchell's Bay area overlooking the Marine Park recreation complex.

Piazza Taking Shape ▲

Designed to be a gathering place, the "piazza" will encorporate accessible walkways, arbor and plant developments as well as benches to pause and view the spectacular St. Clair River and Sarnia Bay activity.



▲ An information kiosk kept local and regional guests updated on park re-construction.

◀ New walkway and railing improve looks and safety for waterfront guests.

SARNIA CENTENNIAL PARK RE-DEVELOPMENT

The original Centennial Park gardens development was first designed and planted in 1967. When the seawall could no longer be repaired and a new wall had to be erected, at the park, it was decided to redesign the popular park for the 90's and beyond. Studying the popular waterfronts in use today, the Commission chose to blend floral beds, and walking pathways with a central focal point; a meeting place or piazza.

▲ 25th Anniversary logo appears on cement truck used on waterfront construction.

▲ The playground near the beach in Sarnia Centennial Park has had a facelift and much needed new safe play equipment replacements resulting from a donation of $30,000 by the Sarnia Chapter, Women of the Moose.

▲ Local Partners

A bronze plaque adorns the new waterfront and tells the story of the Great Lakes Basin to all that pause to read the plaque. Donated by Imperial Oil Volunteers Involvement Program and Waterfront Protection Association, the addition was officially unveiled in October by Chairman Jack George, Mayor Bradley of Sarnia and David Crombie, Metro Toronto Waterfront Royal Commission.

1966 - 1991 at Your Service

At displays throughout the year, all were told ▸ of our pride in serving our Province and Region for 25 years.

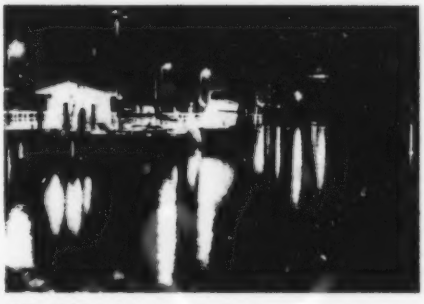
Gerry Davies
Forest, Ontario
1st Place
Bathers at Sunset

Gwen Walker
Sarnia, Ontario
2nd Place
Sailboats at Rest

ANNIVERSARY PHOTO CONTEST

35 mm Slide Category

35 mm Print Category



Ken Wood
Sarnia, Ontario
1st Place
Sarnia Bay Marina at Night

D.K. Edwards
Wallaceburg, Ontario
2nd Place
Ice Fishing, Mitchell's Bay

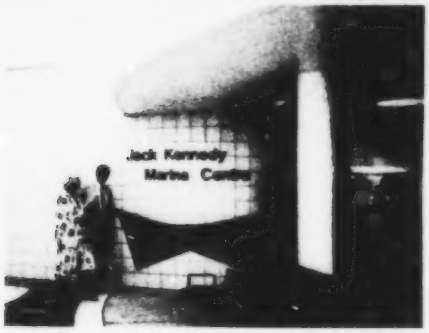
Boating

NEWSLINE REPORTS OUR CELEBRATION

The Ministry of Tourism and Recreation newsletter "Newsline" covered the July 10, 1991 official ceremony marking the 25th Anniversary of the St. Clair Parkway Commission.
Editor Michael Peterson of Newsline reports the Parkway to be a "study of contrast". The abundance of blue water and green foliage is found in an area of Ontario more often reported by media for less aesthetically pleasing subjects.

Camping

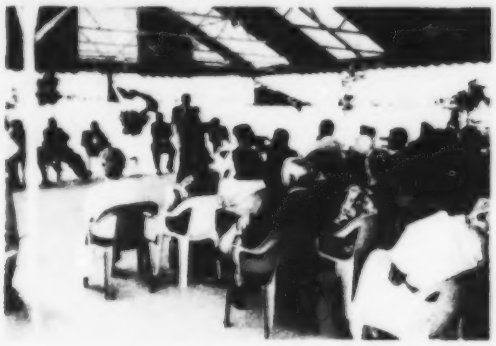
25th Anniversary Celebrations



▲ Dignitaries from the Province, the Municipalities along the Parkway and many friends of the Parkway were on hand to pay tribute to the 25 years of progress and service to the Province and Region by the St. Clair Parkway Commission.

During the ceremonies at Sarnia Bay Marina, the marina building was named after the 2nd Chairman and life-long supporter of the ideals of a Parkway Commission, Jack Kennedy. A cruise along the St. Clair River to view many of the Commission parks from the water was followed by an outdoor dinner at the marina.

25th Anniversary Celebrations Official Ceremony July 10, 1991

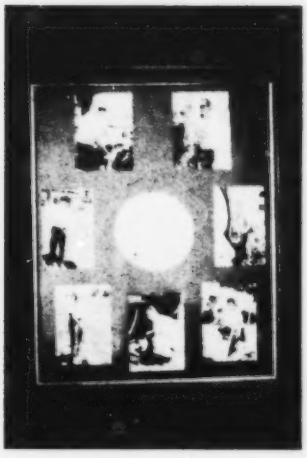


▶

Marine Park Basin Officially Opened

July 14, 1991, one week following the ceremony at Sarnia Bay Marina, many of the Parkway supporters gathered at Mitchell's Bay. Deputy Minister of Tourism and Recreation, Marilyn Knox, was on hand to mark our anniversary and open the expanded marina basin at Marine Park. The additional 44 berths are the first phase in a new marina plan for the popular sports fishing and pleasure boating complex. Transient berths are now available for the first time to encourage greater tourism in the Lake St. Clair area.

SUCCESS OVER 25 YEARS



▲ Dedicated Staff

Committed Municipalities and Provincial Ministries

Parkway growth and vision is brought to fruition because of the dedication of all employees over the first 25 years.

The Ministries of Natural Resources and Tourism and Recreation and the Municipalities of the Parkway can take credit for the Parkway success. Their commitment and team work partnered our success. Chairman Jack George personally thanked all municipal leaders for their support.

Golfing

Dining

Auditor's Report

Financial

To the St. Clair Parkway Commission and the Minister of Tourism and Recreation.

I have audited the balance sheet of the St. Clair Parkway Commission as at December 31, 1991 and the statement of operations for the year then ended. These financial statements are the responsibility of the Commission's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Commission as at December 31, 1991 and the results of its operations for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements.

Toronto, Ontario,
March 17, 1992

J.F. Otterman

J.F. Otterman, F.C.A.,
Assistant Provincial Auditor

THE ST. CLAIR PARKWAY COMMISSION
BALANCE SHEET
AS AT 31 DECEMBER 1991

ASSETS	1991	1990
CURRENT		
Cash	$ 4,218	$ 70,954
Accounts receivable	28,696	23,326
Grants receivable (note 2c)	280,920	97,439
Current portion of:		
Capital grants receivable (note 2a)	20,625	20,625
Loan receivable (note 3)	5,000	5,000
Inventories	61,227	70,475
Prepaid expenses	15,052	27,704
	415,738	315,523
CAPITAL GRANTS RECEIVALBE (note 2a)	226,875	247,500
LOAN RECEIVABLE (note 3)	20,000	25,000
	$662,613	$588,023
LIABILITIES		
CURRENT		
Bank indebtedness (note 4)	$344,487	$ -
Accounts payable	35,811	224,372
Current portion of capital advances payable (note 2a)	20,625	20,625
Deferred revenue (note 5)	14,815	16,138
Deferred grant revenue (note 2c)	-	54,388
	415,738	315,523
CAPITAL ADVANCES PAYABLE (note 2a)	226,875	247,500
DEFERRED GRANT (note 3)	20,000	25,000
	$662,613	$588,023

See accompanying schedules and notes to financial statements.

Approved on behalf of the Commission

Commissioner

General Manager

THE ST. CLAIR PARKWAY COMMISSION
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED 31 DECEMBER 1991

	1991	1990
REVENUE		
Operating revenues		
Golf Course (Schedule 1)	$ 856,997	$ 919,796
Sarnia Bay Marina (Schedule 2)	531,833	547,672
Marine Park (Schedule 3)	453,145	429,661
Park and concession	116,405	106,171
Interest and other	37,619	39,971
	1,995,999	2,043,271
Proceeds from sale of property	-	166,672
Grants		
Province of Ontario	823,114	718,344
Province of Ontario - shoreline restoration	40,791	509,208
City of Sarnia	-	181,833
City of Sarnia - shoreline restoration	13,597	169,736
County of Lambton	388,789	181,833
County of Kent	124,966	116,893
City of Chatham	41,658	38,964
	1,432,915	1,916,811
	$3,428,914	$4,126,754
EXPENDITURES		
Administrative and operating		
Salaries, wages and employee benefits	1,008,061	941,212
Park maintenance	164,961	152,565
Utilities	46,986	45,989
Machinery and equipment	25,335	35,793
Insurance	27,392	31,740
Office supplies and equipment	20,524	17,873
Commissioners' fees and expenses	18,748	16,423
Other	38,789	34,997
	1,350,796	1,276,592
Golf course (schedule 1)	708,236	753,151
Sarnia Bay Marina (Schedule 2)	460,328	483,848
Marine Park (Schedule 3)	420,190	390,567
	2,939,550	2,904,158
Capital improvements	434,976	543,652
Capital improvements - shoreline restoration	54,388	678,944
	489,364	1,222,596
	$3,428,914	$4,126,754

See accompanying schedules and notes to financial statements.

Financial

THE ST. CLAIR PARKWAY COMMISSION
SCHEDULE OF GOLF COURSE OPERATIONS
FOR THE YEAR ENDED 31 DECEMBER 1991

Schedule 1

		1991	1990
GOLF COURSE AND PRO SHOP			
Revenue	green fees and golf memberships	$458,078	$474,121
	golf cart rentals	109,483	103,327
	sale of pro shop merchandise	48,297	68,682
		615,858	646,130
Expense	salaries, wages and employees' benefits	264,975	257,216
	maintenance	111,339	119,816
	administration	61,223	56,573
	furniture and equipment	3,515	16,275
	purchase and leasing of golf carts	47,017	57,025
	cost of merchandise sold	29,152	33,284
		517,221	540,189
Net income		98,637	105,941
DINING ROOM			
Revenue	sales	143,685	161,303
Expense	cost of sales	56,772	64,290
	salaries and wages	70,661	79,121
		127,433	143,411
Net income		16,252	17,892
LOUNGE			
Revenue	sales	97,454	112,363
Expense	cost of sales	36,348	42,224
	salaries and wages	27,234	27,327
		63,582	69,551
Net income		33,872	42,812
		$148,761	$166,645
TOTAL REVENUE		$856,997	$919,796
TOTAL EXPENSES		708,236	753,151
TOTAL NET INCOME		$148,761	$166,645

THE ST. CLAIR PARKWAY COMMISSION
SCHEDULE OF SARNIA BAY MARINA OPERATIONS
FOR THE YEAR ENDED 31 DECEMBER 1991

Schedule 2

		1991	1990
SARNIA BAY MARINA OPERATIONS			
Revenue	boat mooring	$257,472	$267,947
	gas and oil sales	52,183	60,747
	sale of merchandise	20,636	16,656
	other	6,703	6,760
		336,994	352,110
Expense	cost of gas and oil sold	49,410	53,615
	salaries, wages and employees' benefits	118,551	115,497
	administration	81,566	88,630
	maintenance	37,847	32,311
	cost of merchandise sold	14,551	13,943
	machinery and equipment	646	1,103
		302,571	305,099
Net Income		34,423	47,011
DINING ROOM			
Revenue	sales	194,839	195,562
Expense	cost of sales	71,788	77,915
	salaries and wages	85,969	100,834
		157,757	178,749
Net income		37,082	16,813
		$ 71,505	$ 63,824
TOTAL REVENUE		$531,833	$547,672
TOTAL EXPENSES		460,328	483,848
TOTAL NET INCOME		$ 71,505	$ 63,824

THE ST. CLAIR PARKWAY COMMISSION
SCHEDULE OF MARINE PARK OPERATIONS
FOR THE YEAR ENDED 31 DECEMBER 1991

Schedule 3

		1991	1990
MARINE OPERATIONS			
Revenue	boat mooring, launching and rental	$189,289	$170,986
	gas and oil sales	129,045	123,798
	sale of merchandise	20,788	18,408
	other	4,183	3,818
		343,305	317,010
Expense	cost of gas and oil sold	113,166	113,136
	salaries, wages and employees' benefits	128,386	104,895
	administration	52,422	50,759
	maintenance	21,641	20,256
	cost of merchandise sold	13,626	12,585
	machinery and equipment	2,134	893
		331,375	302,524
Net income		11,930	14,486
CAMPGROUND			
Revenue	camping fees	69,940	64,484
Expense	salaries and wages	44,103	39,199
Net income		25,837	25,285
DINING ROOM			
Revenue	sales	39,900	48,167
Expense	cost of sales	17,253	20,190
	salaries and wages	27,459	28,654
		44,712	48,844
Net loss		(4,812)	(677)
		$ 32,955	$ 39,094
TOTAL REVENUE		$453,145	$429,661
TOTAL EXPENSES		420,190	390,567
TOTAL NET INCOME		$ 32,955	$ 39,094

THE ST. CLAIR PARKWAY COMMISSION
NOTES TO FINANCIAL STATEMENTS
31 DECEMBER 1991

1. SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of significant accounting policies of the Commission.

(a) Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting for all revenues and expenditures. Under the accrual method, revenue is recorded when earned and expenses are recorded when incurred.

(b) Inventories

Inventories are valued at the lower of cost or net realizable value, with cost determined on a first in, first out basis.

(c) Capital Assets

Capital assets of the Commission consist of buildings, purchased and donated park lands, equipment and vehicles. The Commission charges all additions to capital assets as expenditures in the year of acquisition.

(d) Leases

All lease payments are expensed as incurred because the Commission does not capitalize capital assets.

(e) Donated Materials

The Commission does not record the value of donated materials in its financial statements.

2. GRANTS

(a) For capital expenditures, the Province of Ontario and the participating municipalities contribute seventy-five percent and twenty-five percent of the funds needed, respectively. For land and major projects, the Province advances one hundred per cent of funds, interest free, of which twenty-five per cent repaid by the Commission from grants received from benefitting municipalities.

At 31 December 1991, the Commission owed the Province and the municipalities owed the Commission $247,500 for advances received for the development of the St. Clair Parkway Marine Park. Both are payable at $20,625 per annum until and including the year 2003.

(b) For expenditures in excess of operating income, the Province of Ontario and the participating municipalities contribute fifty per cent each.

(c) The difference between grant revenue on an accrual basis and grants actually received is recorded as either grants receivable or deferred grant revenue.

3. LOANS AND DEFERRED GRANT - DOVER TOWNSHIP

In March 1976, the Commission received a grant of $100,000 from the Province of Ontario which it loaned in March 1977, interest free, to Dover Township to assist in constructing a water treatment plant. The loan is being repaid by the Township at $5,000 per annum until and including 1996. Because the original grant was not recognized as grant revenue, the annual payment is included in grants from the Province. The remaining balance is reflected as a deferred grant and a loan receivable.

4. BANK INDEBTEDNESS

Bank indebtedness consists of the following:	1991	1990
Demand loan	$200,000	$ -
Overdraft	144,487	-
	$344,487	$ -

5. DEFERRED REVENUE

Deferred revenue results from the prepayment of golf memberships, marina mooring fees and campground site reservations.

6. REMUNERATION OF APPOINTEES

The total remuneration of the members of the Commission was $9,035 (1990: $9,620).

7. LEASE COMMITMENTS

The aggregate minimum lease payments payable under leases for golf carts and automobiles in effect at 31 December 1991 are as follows:

1992 -	$12,936	1994 -	7,531
1993 -	10,509	1995 -	3,450

The Commission has also leased the Sarnia Bay Marina property from the Government of Canada until 2002 for an amount equal to ten percent of the gross boat mooring revenue.

8. PENSION PLAN

The Commission provides pension benefits for its employees through participation in the Ontario Municipal Employees Retirement System. The Commission's share of contributions to this fund during the year was $47,572 (1990 - $47,114) and is included in salaries, wages and employee benefits.

9. LIABILITY FOR VESTED SICK LEAVE BENEFITS

Under the sick leave benefit plan, unused sick leave can accumulate and employees may become entitled to a cash payment when they leave the Commission's employment.

The liability for these accumulated days, to the extent that they have vested and could be taken in cash by an employee upon termination, amounted to $201,000 at the end of the year. No provision has been made for this liability. Payments of accrued sick leave benefits to former employees totalled $17,000 for 1991 and were included in the salaries, wages and employee benefits.

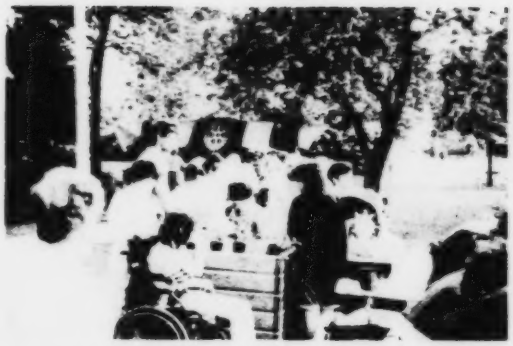
Coming Soon

During 1991, the Commission and the Ministry of Tourism and Recreation sponsored and received an independent survey report on 5 new operating scenarios for the Mooretown golf course. The course is 20 years old, a very important asset in the community and to the Commission, and it was felt it was time to review the direction and vision of the golf course. All interested parties are being encouraged by the Commission to help set this direction during a transition year in 1992.

Fall 1991 was an exciting time at the Commission. The County of Kent, the Commission and the Ministry of Tourism and Recreation commenced discussions on this important site in Provincial and Canadian history becoming a part of the St. Clair Parkway Commission. Historically significant as the terminus of the Underground Railroad the site also tells of the important role settlements like this one in Dresden, started by Josiah Henson, played in integrating refugee slaves into Canadian society.

As throughout the Province, the Parkway is increasingly being used by cyclists. A recent survey of interest found support from all sectors of our region - families, industry, government, environmentalists, etc. The future looks good for recreational trails and bikepaths through the municipalities of the Parkway region, with the Commission providing a common look and design as communities are linked by the trails.

Rotary assists with special flower planting for special needs children ▸



▲ Kids Plant Flowers

◂ Camping kids enjoy the Parkway ▾

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Joint System of Parks Development
By
Ministry of Tourism & Recreation
Counties of Lambton and Kent
and City of Chatham